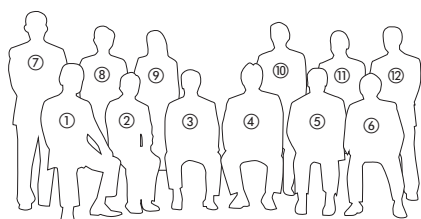


Board of Directors

As of June 30, 2014



① Sadayuki Sakakibara ② Philip Yeo ③ Hiroaki Nakanishi ④ Toshiaki Higashihara
⑤ George Buckley ⑥ Nobuo Katsumata ⑦ Takashi Miyoshi ⑧ Harufumi Mochizuki
⑨ Cynthia Carroll ⑩ Hiroaki Yoshihara ⑪ Takashi Hatchoji ⑫ Nobuo Mochida

Outside Directors

- Nobuo Katsumata** Senior Corporate Advisor, Marubeni Corporation
- Cynthia Carroll** Non-Executive Director, BP plc. (UK)
- Sadayuki Sakakibara** Chairman of the Board, Toray Industries, Inc.
- George Buckley** Chairman, Arle Capital Partners Limited (UK)
- Harufumi Mochizuki** President and Representative Director, Tokyo Small and Medium Business Investment & Consultation Co., Ltd.
- Philip Yeo** Chairman, SPRING Singapore
- Hiroaki Yoshihara** Outside Director, Murata Manufacturing Co., Ltd.

Directors

- Hiroaki Nakanishi*** Chairman & CEO
- Takashi Hatchoji** Chairman of the Board, Hitachi America, Ltd.
- Toshiaki Higashihara*** President & COO
- Takashi Miyoshi**
- Nobuo Mochida**

(Notes)

Directors are listed by position and in Japanese alphabetical order within each grouping.
* Denotes directors who serve concurrently as executive officers.

Each committee is composed of the following members (Chair underlined):

- Nominating Committee: Nobuo Katsumata, Sadayuki Sakakibara, Harufumi Mochizuki, Hiroaki Nakanishi
- Audit Committee: Takashi Miyoshi, Nobuo Katsumata, Harufumi Mochizuki, Hiroaki Yoshihara, Nobuo Mochida
- Compensation Committee: Harufumi Mochizuki, Nobuo Katsumata, Sadayuki Sakakibara, Toshiaki Higashihara